



International Network of
Health Promoting Hospitals
& Health Services



Honoring Jürgen Pelikan 1940 – 2023



It is with great sadness that, while we were completing this report, we were informed of the passing of Prof Dr Jürgen Pelikan.

He needs no introduction to the HPH community.

A Professor Emeritus at the Institute of Sociology of University of Vienna in Austria and Head of the WHO-CC Health Promotion in Hospitals and Health Care at the Austrian Public Health Institute, he directed international projects on HPH, has linked HPH to quality, sustainability, salutogenesis, and health literacy and produced numerous publications on these topics.

He also had a pivotal role in establishing and developing the International and Austrian Networks of Health Promoting Hospitals and Health Services (HPH), from the start of the feasibility studies on HPH in the late 1980s, over the expansion of the international HPH network in the 1990s (with the coordination by the Ludwig-Boltzmann Institute for the

Sociology of Health and Medicine which he directed) to the international establishment from the year 2000 onwards. His role was critical not only in the task forces and working groups that he initiated, but also in his role as chair of the scientific committee of the International HPH conferences, which under his scientific leadership evolved to the must-attend event of the year for anyone involved in HPH.

Prof Pelikan has probably been the single most important driving force for concept development, establishment and implementation of Health Promoting Hospitals and Health Services. His strategic thinking and sharp analysis will be dearly missed by the HPH community.

On behalf of the HPH Secretariat and the HPH Governance Board.

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Words from Leadership

Chair of the HPH Governance Board

I am pleased to report that despite the challenges posed by the ongoing pandemic and the war in Ukraine, the International HPH Network has continued to implement and innovate to make the hospital and health service settings, places that support health. This is a testament to the unwavering commitment of our community to promoting health and well-being of patients, family, staff, communities, and environments.

I would like to take this opportunity to express my deep appreciation for the solidarity and togetherness displayed by the medical and healthcare community in supporting Ukraine.

This spirit of unity has been the glue that has held our network together through many years of evolution and has been instrumental in fulfilling our goals outlined in the 2021-2025 HPH Global Strategy.

I am proud to be part of such a dedicated and passionate community, and I am confident that, together, we will continue to make a positive impact on the health and well-being of people around the world.

Thank you for your continued support and commitment to the HPH movement.



Prof. dr hab.n.med.
Bożena Walewska - Zielecka



The International HPH Secretariat

The International Network of Health Promoting Hospitals and Health Services (HPH) has taken important steps towards fostering a culture of closer collaboration and exchange in the past year.

The pandemic has presented a new opportunity for online collaboration. The HPH network has taken advantage of this by initiating its first online Coordinators' meeting, an additional General Assembly meeting each year, and a webinar series. These online initiatives have allowed members to stay connected and continue to advance the goals of the network even during the pandemic.

In line with these activities, one of the most significant developments was the unveiling of the first HPH eCommunity prototype, which will make it easier for members of the network to connect and exchange ideas. The key objective of the eCommunity is to make it easier for HPH members at all levels, national/regional, health service, and clinical frontline,



Prof. Dr. Oliver Groene PhD

Chief Executive Officer



to access information about HPH strategies and models of good practice in order to accelerate implementation of evidence based HPH strategies.

Besides the opportunities that online collaboration present, physical meetings are still important for in-depth discussions. Particularly in the international and multi-cultural context in which HPH operates, in-person meetings can also help to bring assumptions and tacit knowledge to light. We were therefore very pleased, that we could bring the HPH governance board members together to meet in person in Hamburg and devote two days to in-depth brainstorming about the development and future of the network.

Building on the progress achieved over the last three years, we are looking forward to the year 2023, with opportunities to bring the HPH community together at the International HPH Conference in Vienna.



Keriin Katsaros MPH

Coordinator



The International HPH Network

The **vision** of the International HPH Network is that hospitals and health services orient their governance models, structures, processes, and culture to optimize health gains of patients, staff and populations served and to support sustainable societies.

The **mission** of the International HPH Network is to work as a global leader, advocate, innovator, researcher, and trusted partner to accelerate the reorientation of health systems and services towards improving health, wellbeing, and health equity outcomes for patients and those who care for them, staff, and populations served, and to support sustainable societies.

“Health Promoting Hospitals and Health Services orient their governance models, structures, processes and culture to optimize health gains of patients, staff and populations served and to support sustainable societies.”

From the Health promotion glossary of terms 2021. Geneva: World Health Organization; 2021.



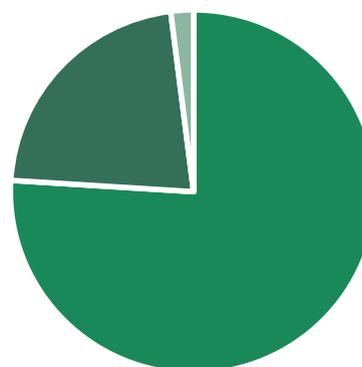
19 National/Regional HPH Networks

- › Australian HPH Network
- › Austrian HPH Network
- › Catalan HPH Network
- › Czech HPH Network
- › Emilia Romagna HPH Network
- › Finnish HPH Network
- › Friuli-Venezia Giulia HPH Network
- › French HPH Network
- › German HPH Network
- › Hong Kong HPH Network
- › HPH Network of Korea
- › Hunan HPH Network
- › Indonesia HPH Network
- › Japan HPH Network
- › Piemonte HPH Network
- › Polish HPH Network
- › Swedish HPH Network
- › Taiwanese HPH Network
- › Trentino HPH Network



Location of single members

Belgium	1
Canada	3
China	19
Denmark	1
Estonia	2
Hungary	1
Islamic Republic of Iran	9
Ireland	1
Israel	8
Italy	4
Malaysia	1
Norway	1
Pakistan	1
Portugal	1
Saudi Arabia	1
Singapore	1
Slovakia	1
Spain	1
United Kingdom	1
United States of America	1



■ Hospitals
 ■ Health Services
 ■ Affiliate
 76% Hospitals / 22% Health Services / 2% Affiliate members

Task Forces

- › **Task Force on Migration, Equity, & Diversity**, led by Dr. Antonio Chiarenza
- › **Task Force on Children and Adolescents**, led by Dr. Ilaria Simonelli
- › **Task Force on HPH and Age-Friendly Health Care**, led by Dr. Shu-Ti Chiou
- › **Task Force on HPH & Environment**, led by Dr. Ming-Nan Lin

Highlights:

- Organizing conferences to share knowledge and promote collaboration on environmental issues.
 - Networking with NGOs focused on the environment.
 - Promoting the environmentally friendly practices in the healthcare setting
 - Increasing the visibility of HPH & Environment Taskforce through sharing experiences in international conferences.
- › **Task Force on Health Promoting Built Environment**, led by Elke Miedema PhD

Key first year achievements:

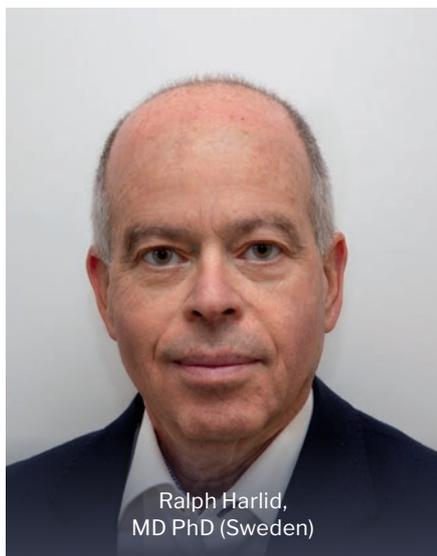
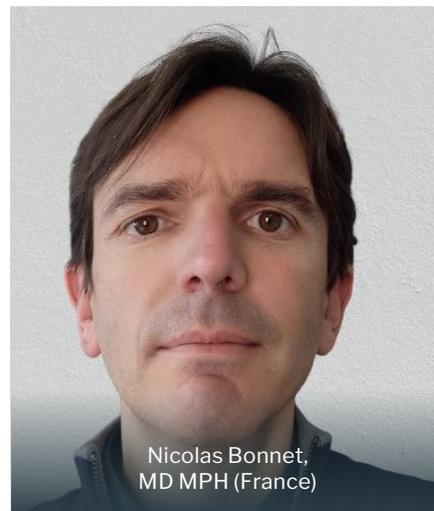
- Approval of the Task Force in June
- Establishment of team
- Mapping of Task Force objectives

Spotlight on the Task Force on HPH and Health Literate Health Care Organizations, led by Prof. Juergen Pelikan and Christa Strassmayr

- › A cooperation with the M-POHL Action Network was started pursuing the aim to translate, culturally adapt, and pilot the International Self-Assessment Tool for Organizational Health Literacy (Responsiveness) of Hospitals (SAT-OHL-Hos) in at least one hospital in as many countries as possible.
- › A study protocol for translating, culturally adapting, and piloting the SAT-OHL-Hos was developed.
- › A kick-off workshop was organized in April 2022 and attended by representatives from 17 countries.
- › At the 24th IUHPE World Conference on Health Promotion, in May 15-19, 2022, a poster was presented on the SAT-OHL-Hos.
- › A workshop was organized in September 2022 to provide guidance on the national translation process, cultural adaptation, and piloting of the SAT-OHL-Hos tool. Representatives from 16 countries attended.

Organization

2022 HPH Governance Board



Outgoing (General Assembly November 2022)

- › Nicholas Bonnet
- › Cristina Iniesta-Blasco
- › Heli Hätönen

Incoming GB Members 2022 - 2024

- › Marianne Hochet, MSc (France)
- › Nina Peränen, MSc (Finland)
- › Ming-Nan Lin, MD PhD (Taiwan)

Standing Observers



Treasurer



International HPH Secretariat



Our Statement on the war in Ukraine

With the start of the conflict in Ukraine we issued a statement in March 2022 emphasizing the significance of rendering assistance to healthcare services. International agencies can contribute by meeting immediate needs, providing medical supplies, and assisting in the reconstruction of healthcare infrastructure.

The International HPH Network stands in solidarity with Ukraine

People living in Ukraine are facing an inconceivable tragedy that will have dire consequences for populations within developing health systems. The International Network of Health Promoting Hospitals and Health Services stands in solidarity with Ukrainians who have shown their unwavering courage towards upholding the ideals of a free republic.

Principles that underpin the health promotion movement and form the basis for positive health outcomes are at risk: empowerment, equality, transparency, people-centeredness, and respect. Attacks on health care facilities targeting the sick, elderly, pregnant women, babies, and children must stop. Access to vital health services must be maintained. We urge the international community to provide support to counteract the tragic repercussions of war and threat to the environmental and social determinants of health that are being destroyed.

How to support

We encourage the HPH community to support international organizations working in Ukraine and in refugee-receiving countries. Supporting the following organizations are reputable ways to make a financial or medical supply donation:



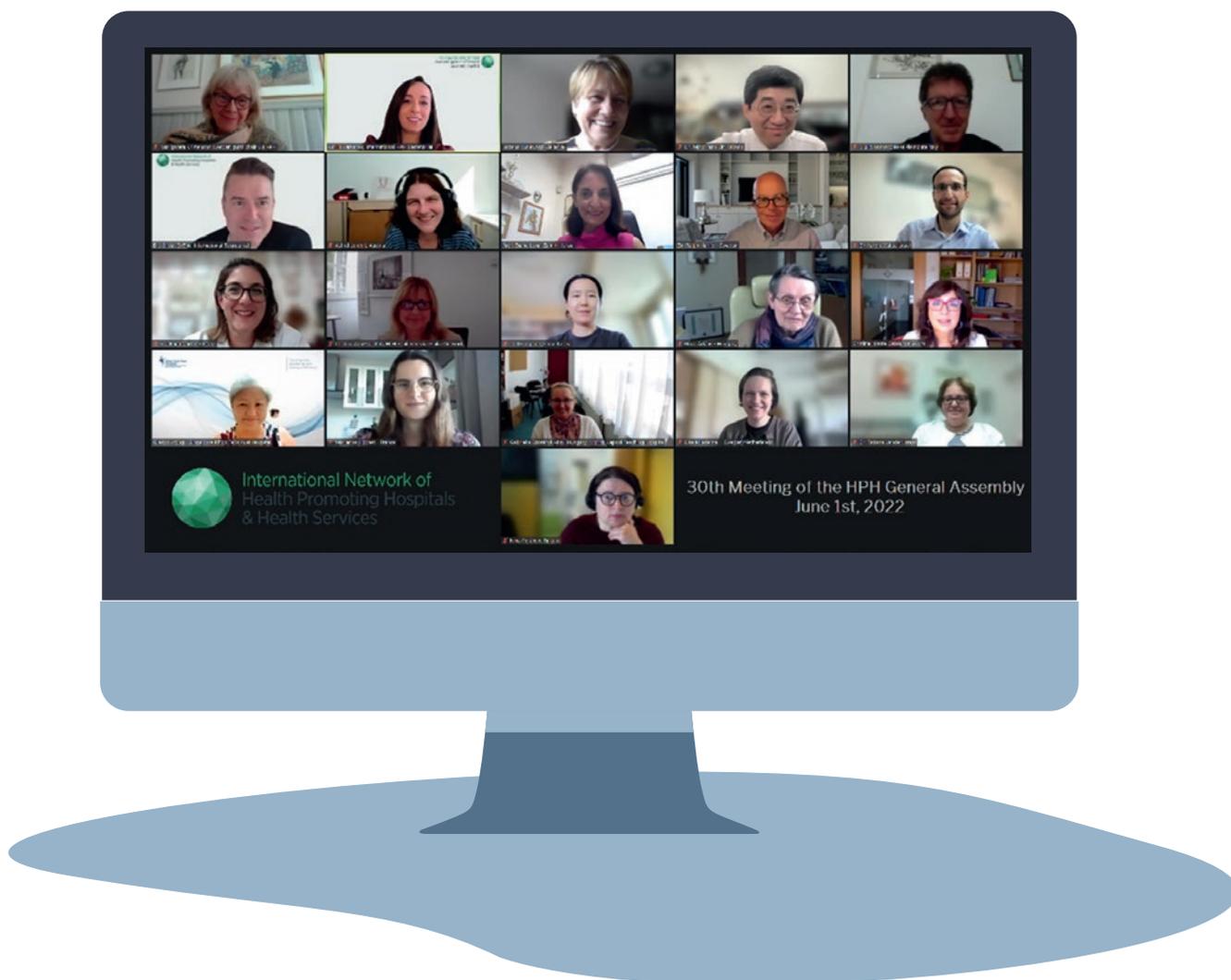
- › WHO Foundation <https://www.who.int/emergencies/situations/ukraine-emergency>
- › Medical supply donations for Ukraine <https://www.who.int/emergencies/situations/ukraine-emergency/medical-supply-donations>
- › United Nations <https://news.un.org/en/focus/ukraine/donate>
- › UNICEF <https://www.unicef.org/emergencies/war-ukraine-pose-immediate-threat-children>

Timeline of Events

January:	GB meeting
February:	GB meeting, partnership agreement with HCWH signed
March:	GB meeting, Election Committee Working Group commences
April:	GB meeting
May:	GB meeting, presentation at IUHPE World Conference on Health Promotion in Montreal, Canada
June:	GB meeting, 30th Meeting of the HPH General Assembly, acceptance of new Task Force on Health Promoting Built Environment (TF-HPBE)
July:	
August:	GB meeting
September:	GB meeting, 1st TF-HPBE meeting
October:	GB meeting, 1st online Coordinators' Meeting
November:	GB meeting, 31st Meeting of the HPH General Assembly + Governance Board member election, presentations at 45th IHF World Hospital Conference in Dubai, UAE and 15th European Public Health Conference in Berlin, Germany
December:	Preparation begins for 2023!



30th Meeting of the HPH General Assembly

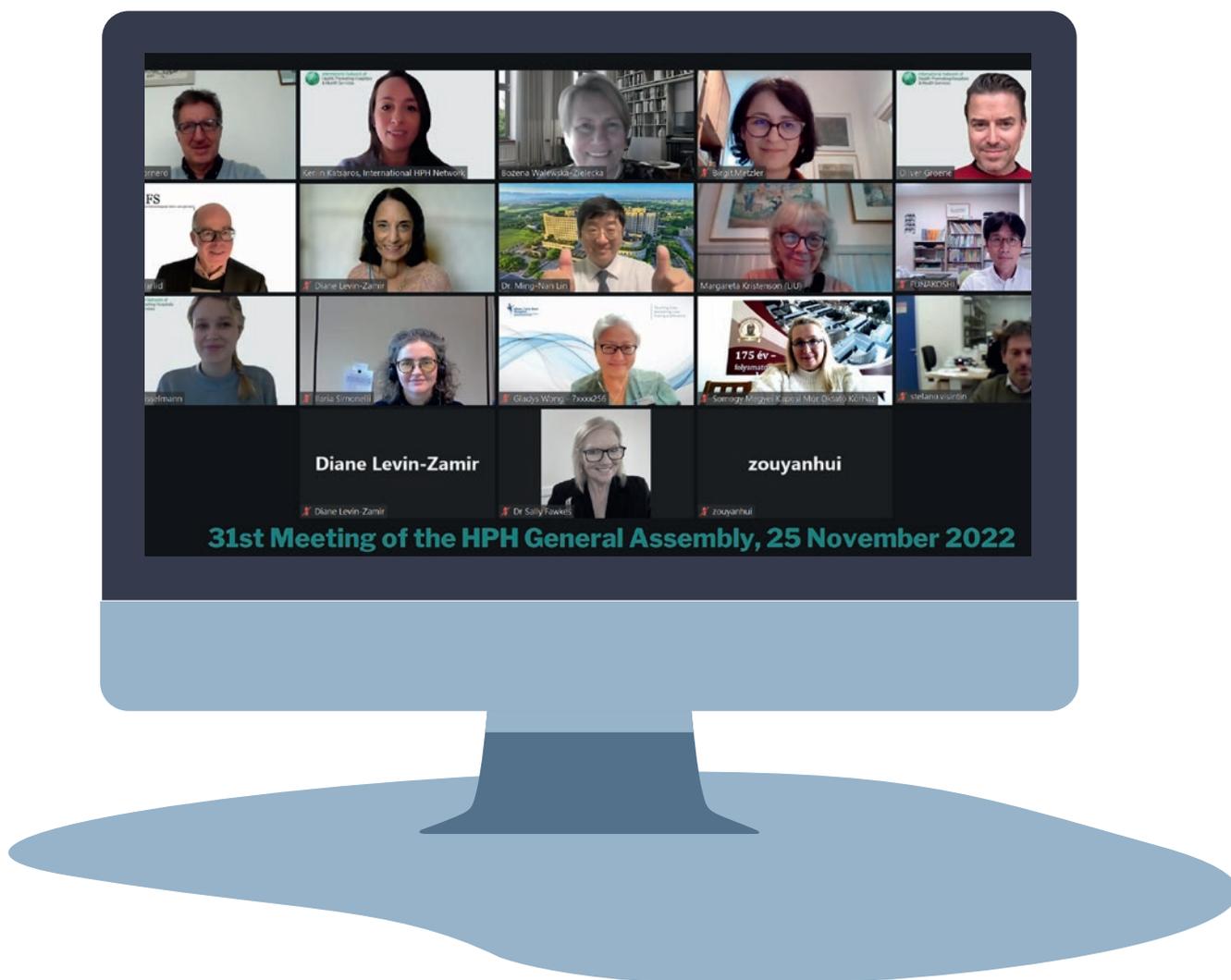


Pictured L-R from top: Margareta Kristenson (Sweden), Keriin Katsaros (International HPH Secretariat/Germany), Bożena Walewska-Zielecka (Poland), Ming-Nan Lin (Taiwan), Giulio Fornero (Italy), Oliver Groene (International HPH Secretariat/Germany), Astrid Loidolt (Austria), Diane Levin-Zamir (Israel), Ralph Harlid (Sweden), Yaron Watts (Israel), Adi Baumgarten (Israel), Cristina Aguzzoli (Italy), Jaekyung Lee (Korea), Róza Ádány (Hungary), Cristina Iniesta Blasco (Spain), Gladys Wong (Singapore), Marianne Hochet France), Gabriella Szörényiné Ványi (Hungary), Elke Miedema (Netherlands/Sweden), Tatiana Vader (Israel), Nina Peränen (Finland) Not Pictured: Sally Fawkes (Australia), Alan Siu (Hong Kong), Mitsuhiro Funakoshi (Japan), Zou Yanhui (China)

Key updates:

- › Formation of the new Task Force on Health Promoting Built Environment, led by Elke Miedema, PhD
- › Best practice presentations from two HPH member organizations in Israel (Adi Baumgarten MScPT, Herzfeld Geriatric Rehabilitation Medical Center and Dr. Yaron Watts, MD, Loewenstein Rehabilitation Medical Center)
- › Proposal for a Governance and Policy Working Group
- › Presentation of roadmap for HPH eCommunity development

31st Meeting of the HPH General Assembly



Pictured L-R from top: Giulio Fornero (Italy), Keriiin Katsaros (Germany/International HPH Secretariat), Bożena Walewska-Zielecka (Poland), Birgit Metzler Austria/ International Conference Secretariat), Oliver Groene (Germany/International HPH Secretariat), Ralph Harlid (Sweden), Diane Levin-Zamir (Israel), Ming-Nan Lin (Taiwan), Margareta Kristenson (Sweden), Mitsuhiro Funakoshi (Japan), Lina Twisselmann (Germany/International HPH Secretariat), Ilaria Simonelli (Italy), Gladys Wong (Singapore), Gabriella Szörényiné Ványi (Hungary), Stefano Visintin (Italy), Sally Fawkes (Australia), Not Pictured: Cristina Aguzzoli (Italy), Daniela Rojatz (Austria), Alan Siu (Hong Kong), Jaekyung Lee (Korea), Heli Hatönen (Finland)

Key updates:

- › Governance Board member election
- › Report from the HPH Treasurer, Dr. Sally Fawkes
- › Update from the Task Force on HPH & Environment, Dr. Ming-Nan Lin
- › Presentations of best practice in Hungary, Austria, and Italy (Gabriella Szörényiné Ványi, Somogy County Moritz Kaposi Teaching Hospital; Daniela Rojatz, Austrian National Public Health Institute; Giulio Fornero, Piemonte HPH Network)
- › Unveiling of first HPH eCommunity prototype
- › Announcement of location for the 2023 International HPH Conference- Vienna, Austria!



2022 in Review

We took several steps this year towards realizing the goals outlined in the Global HPH Strategy 2021 – 2025.

Influencing governance, policy, and partnerships so that health systems and health services can reorient towards health, wellbeing, and health equity outcomes.

2020 Standards for Health Promoting Hospitals & Health Services

Further translations of the 2020 Standards for Health Promoting Hospitals & Health Services were completed this year. We are very proud to offer translations of the 2020 Standards in 11 languages: English, Catalan, Farsi, Finnish, French, German, Hebrew, Italian, Japanese, Spanish and Swedish. The .pdf Self-Assessment tool is now available in English, German, and Italian.

All translations can be found here:
<https://www.hphnet.org/standards/>

The HPH eCommunity – Scaling up our work with the 2020 Standards!

The HPH eCommunity will facilitate global exchange and communication. The online platform will be structured on the 2020 Standards for Health Promoting Hospitals & Health Services and will allow HPH members to view and exchange best practice examples of standards implementation. The possibility to link tools, articles, and other outputs to each standard will aid and inspire our members in implementing standards in their own organizations.



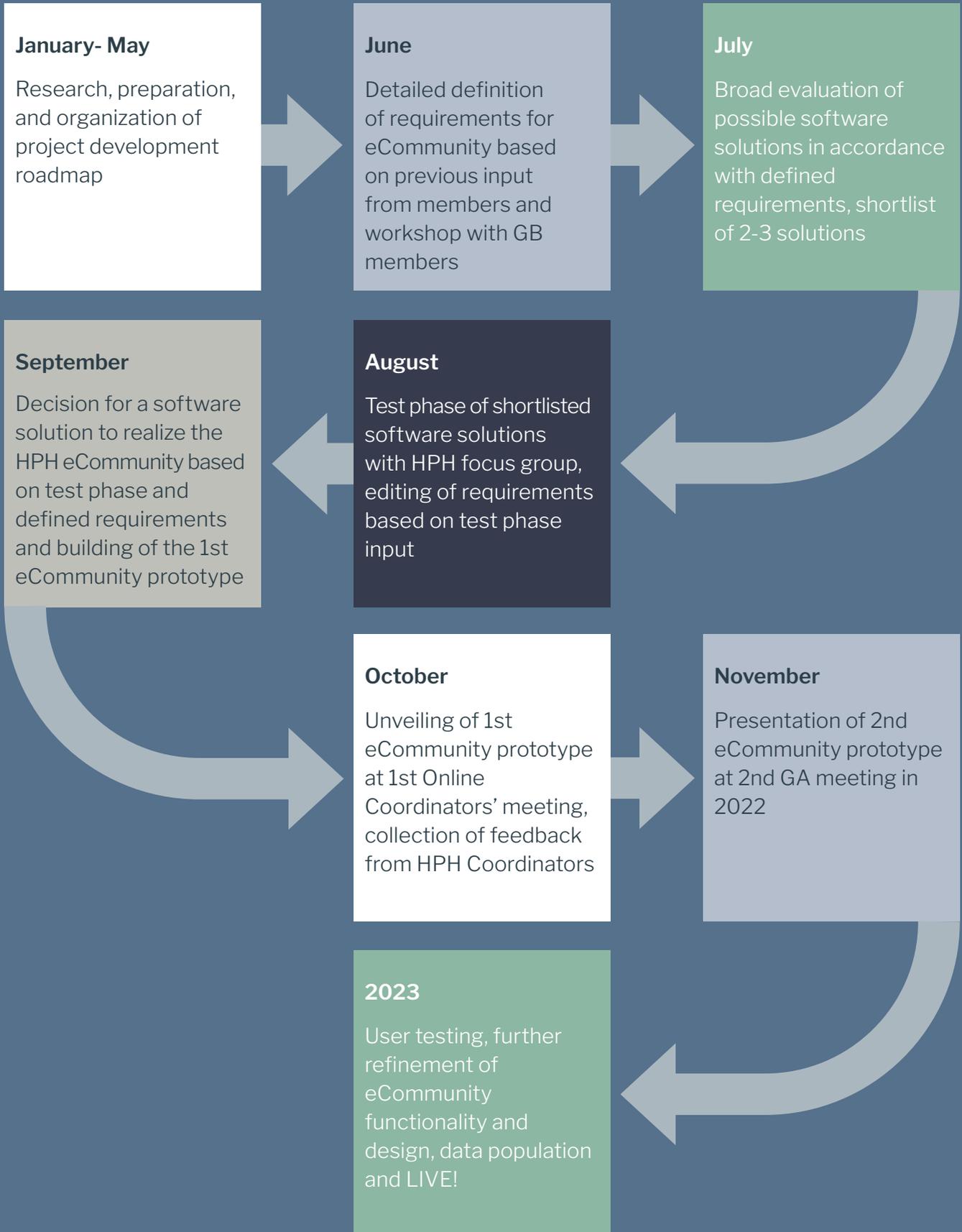
2020 HPH Standards

Measurable Elements

HPH Tools

eCommunity

Roadmap: HPH eCommunity Development





Margareta Kristensen and Oliver Groene participate in a requirement engineering workshop for the HPH eCommunity in Hamburg, Germany

Collaboration Agreement with Health Care Without Harm Europe

Adding to our partnerships with the International Hospital Federation (IHF) and the Global Network for Tobacco Free Healthcare Services (GNTH) the International HPH Network signed a strategic collaboration agreement with Health Care Without Harm- Europe (HCWH).

Our organizations have joined forces to improve healthcare delivery by well managed hospitals to optimize health gain for patients, staff, and the community. With a common set of goals, our partnership will work towards sharing and developing new knowledge, skills, and resources for hospitals and health services to adapt practices that reduce their environmental footprints.



Advocacy

The International HPH Secretariat presented the network's progress in advancing health promotion at several international events in 2022.

24th IUHPE World Conference - Montreal, Canada

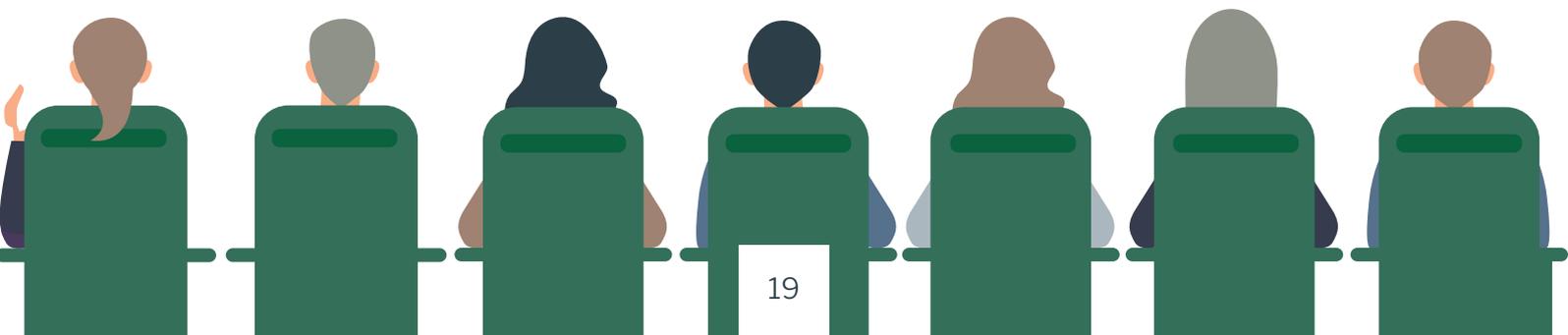


The International Union for Health Promotion and Education (IUHPE) held the 24th IUHPE World Conference virtually from Montreal, Canada from 15-19 May 2022. Our presentation titled “Transforming into a healthy setting through health promoting policy in hospitals and health services: The international HPH network's standards for practice and tools for self-assessment“ was presented online during a hybrid parallel session on the roles and practices of policy and public health actors: decision makers.

15th European Public Health Conference - Berlin, Germany



The 15th European Public Health Conference, held from 9 -12 November 2022 in Berlin, Germany offered an opportunity to present the HPH self-assessment tools. These can be used by institutions to measure and track progress in implementing each of the 2020 standards and to assist them in transforming the setting into a health promoting one.



Tools for assessing implementation of health promotion standards in hospital/health service settings

Kerlin Katsaros MPH, Dr. Oliver Groene PhD



International Network of Health Promoting Hospitals & Health Services

www.hphnet.org/standards info@hphnet.org

About HPH The International Network of Health Promoting Hospitals and Health Services (HPH) supports 600+ members from 30 countries to systematically incorporate health promotion concepts, values, frameworks, and evidence into the governance, management, structure, culture, and operations of hospitals and health services.

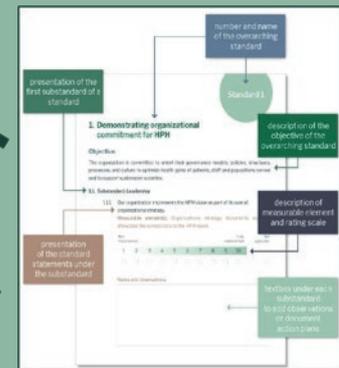
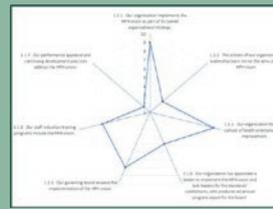
Background The **2020 Standards for Health Promoting Hospitals & Health Services**, with 5 standards, 18 substandards, and 86 standard statements, support a broad implementation of the HPH vision. The overall aim of this work is for hospitals and health services to optimize their contribution to health and equity outcomes of patients, staff, communities, populations, and environmental sustainability:

- 1 Demonstrating organizational commitment for HPH
- 2 Ensuring access to the service
- 3 Enhancing people-centered health care & user involvement
- 4 Creating a healthy workplace & healthy setting
- 5 Promoting health in the wider society

Standards can be used by managers & health professionals to:

- assess health promotion activities and increase capacity to improve
- refocus strategies to better address health system challenges
- improve coordination of care and health and safety of patients, family, caregivers, and the community

Method Self-assessment tools operationalize the standards and identify concrete measurable elements against which the implementation of each standard can be measured. Tools (pdf, Excel) allow multidisciplinary teams to measure and track the implementation of the health promotion standards and to stimulate a process of continuous internal improvement.



Examples of measurement tools. Left top/right: radar chart and bar graph generated from data entered into Excel tool, right: .pdf measurement tool

Conclusions

- Data should be collected at multiple organizational levels to measure progress towards transforming hospitals/health services into health promoting environments
- Health promotion measurements can be included as a part of both internal and external quality assessments
- Health promotion cannot be delegated to a specific role or function- it's everyone's responsibility to contribute!

45th World Hospital Congress, Dubai, UAE



Our presentation at the 45th World Hospital Congress, held from 9 – 11 November 2022 in Dubai, UAE titled, “Advancing green leadership through the implementation of

health promoting governance structures in hospitals and health services” focused adoption of green governance practices in hospitals and health services by leadership and accreditation bodies and highlighted steps such as the sustainable procurement of food, reduction of fossil energy and reducing a hospital’s carbon footprint.

Public Health Week, SMG-SNU Boramae Medical Center – Seoul, South Korea

On November 17th a presentation titled, “Health Promotion during COVID-19- Experience in Europe, Challenges and Future Perspective” was given during the SMG-SNU Boramae Medical Center’s 2022 Public Medical Symposium. The presentation was presented with live translations during a session titled, “Post COVID-19: New Challenges for health promotion.



Hampshire Hospital Trust Workshop

The HPH Secretariat gave a presentation to senior members of Hampshire Hospital Trust during a workshop addressing plans for a new hospital complex that should integrate Population and Planetary Health principles on December 2nd. The presentation entitled “The International Network of Health

Promoting Hospitals & Health Services: Working towards sustainable health care” gave insight into sustainability principles from the International HPH Network and facilitated a discussion on the integration of hospital services with community-based care and addressing the wider determinants of population health.



Building the capacity of hospitals and health services to reorient by creating commitment, and adapting and sharing evidence, tools, methods and resources.

Initiation of the HPH Task Force on Health Promoting Built Environment (HPBE)

At the June meeting of the HPH General Assembly, a proposal to initiate a new task force was ratified. The HPH Task Force on Health Promoting Built Environment, led by Elke Miedema PhD, will collect, select, and share knowledge and experience on building design for Health Promoting Hospitals and Health Services.

The group will work to understand how health promotion is related to building design and how the design of healthcare buildings can support the incorporation of health promotion in hospitals and healthcare. The TF-HPBE will aim to collect and share current knowledge on HPBE from research and practice to inform people involved in both health promotion as well as the design of healthcare buildings.

<https://www.hphnet.org/tf-hph-hpbe/>



Joint Webinar: Towards a sustainable & health promoting health care system

In September, the Task Force on HPH and Environment, the International HPH Network, HCWH, joined forces to host the 2nd HPH webinar, “Towards a sustainable & health promoting health care system.” The webinar, supported, expanded on HPH Standard 5.3 on environmental health by presenting practical experiences from the HPH Task Force and partners on how hospitals, health professionals,

and climate change advocate organizations around the world can reduce the environmental impact of the health care sector and build a better tomorrow. The webinar was offered with live translations in Chinese and was further supported by the by the Taiwan Society of Health Promoting Hospitals and the Dalin Tzu Chi Hospital, Buddhist Tzu Chi Medical Foundation.

2022 Task Force on HPH & Environment Webinar

Towards a sustainable & health promoting health care system

Wednesday, September 21, 2022
10:00 – 11:30 (CET/GMT+2) /
16:00 – 17:30 (CST/GMT +8)
即時中文翻譯

[hphnet.org/hph-webinar-environment](https://www.hphnet.org/hph-webinar-environment)



Dr. Oliver Groene
CEO, International HPH Secretariat

Dr. Ming-Nan Lin
Chair, Task Force on HPH & Environment

Andreea Zotinca
Circular Healthcare Project Officer, HCWH Europe

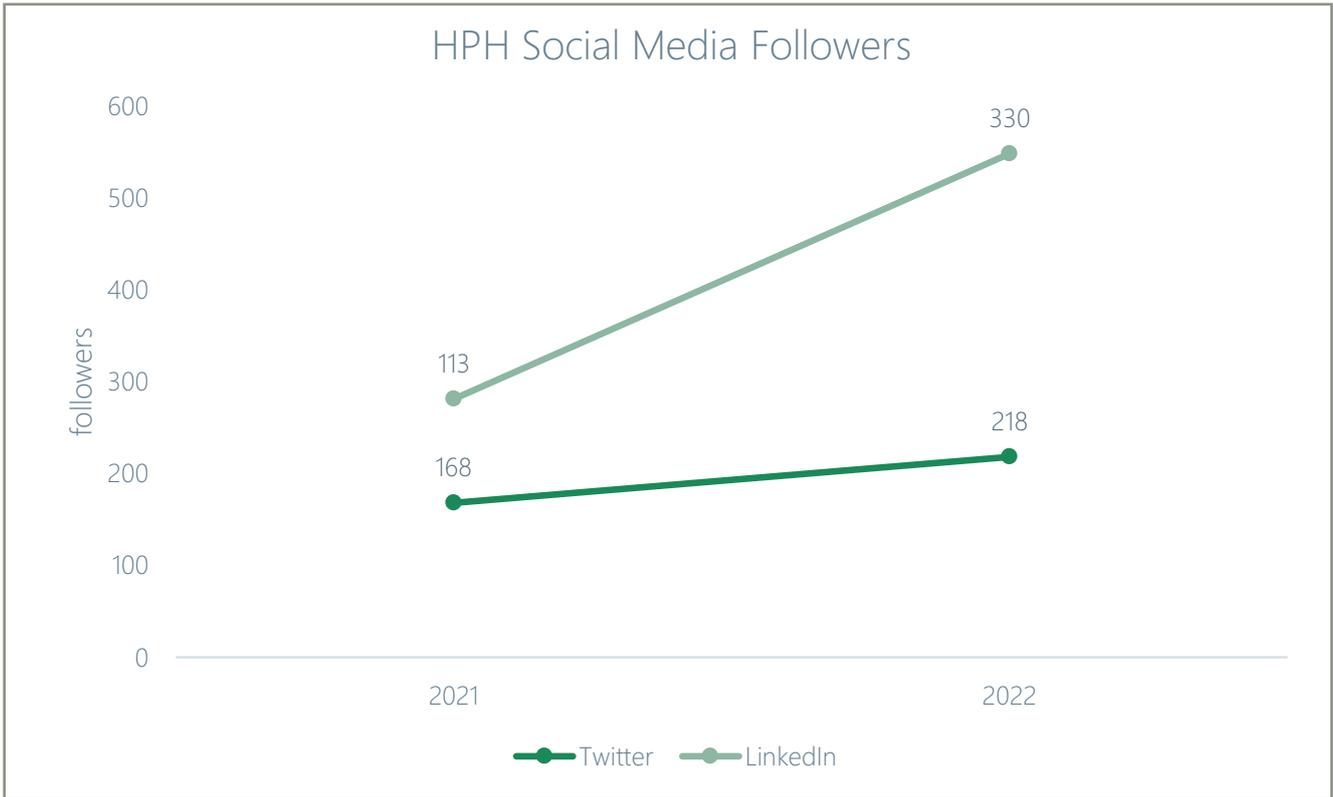
Ramon San Pascual
Executive Director HCWH SEA



<https://www.hphnet.org/hph-webinar-environment/>



Social Media



Meeting of HPH Governance Board Members in Hamburg

After two years of online meetings, the International HPH Secretariat had the pleasure to host the first in-person Governance Board Meeting in Hamburg since the start of the pandemic. Governance

Board Members from Poland, Sweden, Spain, and Austria came together to discuss expansion strategies, engaging HPH Task Force groups, and the agenda for the first online meeting of HPH Coordinators from across the globe.



Pictured above: Margareta Kristensen (Sweden), Keriin Katsaros (Germany), Birgit Metzler (Austria), Bożena Walewska-Zielecka (Poland), Oliver Groene (Germany)



Pictured above: Ralph Harlid (Sweden), Keriin Katsaros (Germany), Cristina Iniesta Blasco (Catalonia, Spain), Birgit Metzler (Austria), Margareta Kristensen (Sweden), Bożena Walewska-Zielecka (Poland), Oliver Groene (Germany)

Improving the health of patients, staff, communities, and the environment

“Health promoting hospitals and health services (HPH) orient their governance models, structures, processes and culture to optimize health gains of patients, staff, and populations served and to support sustainable societies“ *World Health Organization 2021*

What we do: the comprehensive HPH vision



Our network

- 600 members
- 30+ countries
- 20+ HPH networks
- Specialized Task Force Groups:
 - › Environmental Health
 - › Migration, Equity & Diversity
 - › Age-Friendly Health Care
 - › Children & Adolescents
 - › Health Promoting Built Environment



International Network of Health Promoting Hospitals & Health Services

What you gain from membership:

We've developed standards and tools specifically for hospitals and health services who want to transform their organizations into health-promoting settings.

Gain support from a global network of experts with over 30 years of best practice experience in implementation.

Use our annual International Conference as a forum for learning and exchange.

Access to the HPH eCommunity platform to share and learn from others regarding implementation – view examples of best practice, articles, and other tools and materials to aid you.

Contact us

- www.hphnet.org
- Email: info@hphnet.org
- Twitter: @hphnetwork
- LinkedIn: @International Network of Health Promoting Hospitals & Health Services



The meeting focused on brainstorming ways to support HPH members. As a result, a one-page flyer was produced that was designed to assist prospective members and leadership to quickly understand the comprehensive vision of HPH.

First Online HPH Coordinators' Meeting

Coordinators from 15 national and regional HPH networks (Austria, China, Czech Republic, Germany, Finland, France, Hong Kong, 3 regions in Italy, Poland, South Korea, Spain, Sweden, and Taiwan) met to collaborate and discuss increasing HPH membership value, engaging, and collaborating with members, disseminating best practice, and the future of HPH. The highlight of the meeting was the unveiling of the first HPH eCommunity prototype, which will be used by Coordinators and HPH members to exchange best practice and tools for implementing the 2020 HPH Standards.

As a result of this successful meeting, Coordinators meetings will be scheduled regularly to provide Coordinators with the opportunity to discuss HPH topics in more detail.



Financials

Honorary Treasurer, Dr. Sally Fawkes, presented an overview of accounts at the November meeting of the HPH General Assembly.

Income

Total income for the year 2022 was 163.050€.

The primary source of this income comes from HPH membership fees from National and Regional HPH networks and single members.

Expenditure

Total expenditure for the year 2022 was 156.370€.

The Secretariat costs totaled 146.926€ in 2022, including 20.000€ spent on eCommunity development. The remaining direct and indirect costs were 1.630€ for platform hosting/media design, 4.628€ for travel, 421€ for incidental expenses, and 2.765€ for tax certificates and legal fees.



Looking ahead

We look forward to welcoming you to the 29th International Conference on Health Promoting Hospitals & Health Services, which will be held in a hybrid format from Vienna, Austria!

Keep up to date on the conference website here:

<https://www.hphconferences.org/vienna2023/>



Stay connected for more updates:

<https://www.hphnet.org>

<https://www.linkedin.com/company/international-network-of-health-promoting-hospitals-health-services/>

<https://twitter.com/hphnetwork>



**International Network of
Health Promoting Hospitals
& Health Services**

This report was written by Keriin Katsaros and Prof. Dr. Oliver Groene of the International Secretariat on behalf of the International HPH Network.

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